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Sarbanes Oxley A troubled enterprise, BearingPoint is having to spend \$20m getting compliant with Sarbanes Oxley, a 'painful' exercise that does have the benefit of exposing some weaknesses 07.03.05 Washington Post, Sarbanes Oxley

Sarbanes Oxley Donaldson defends SEC decision to moderate some rules under Sox, insists he is not bowing to govt pressure 10.02.05 NY Times, Sarbanes Oxley Links

Marsh and McLennan Insurer has settled inflated commission case with \$850m payment 01.02.05 NY

LegalCommentary

Sarbanes-Oxley If a company has a listing in the US, makes registered securities offerings in the US, the chances are that the US Sarbanes-Oxley Act of 2002 will impact on its operations 11.12.02 Law-Now

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Books

UK

Tolley's Corporate Governance Checklists

Matthew Baker, Wendy Tate (31 December, 2004) Tolley Publishing

Tolley's Corporate Governance Handbook

Andrew Chambers 1291 pages (31 December, 2003)

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Money & Law Despite the era of corporate scandal, or maybe because of it, financial restatements reached a high in 2004, and so did consequent lawsuits 20.01.05 NY Times, Sarbanes Oxley Links

Mutual Funds Investors are suing mutual funds, say the funds failed to claim money due from governance class actions 19.01.05 NY Times

Tyco Retrial of two top executives begins today, ex CEO Dennis Kozlowski and CFO Mark Swartz accused of expropriating \$600m through false deals, loans and bonuses 18.01.05 Telegraph

WorldCom Trial of founder and CEO Ebbers on conspiracy to defraud charges begins today, faces over 80 years prison 18.01.05 NY Times. WorldCom Links

Accounting Fraud Drug distributor McKesson to pay \$960m fine for accounting fraud at software subsidiary 13.01.05 NY Times

Enron Ex-directos follow WorldCom in agreeing to pay \$168m for settlement in class action led by University of California, payment includes \$13m in personal money 10.01.05 BBC, Enron Links

Dummy Defence Walter Forbes, chair of CUC at time it was uncovered perpetrating what was then biggest fraud in history, said he knew nothing and jury believed him. So why did CUC pay him millions? 07.01.05 NY Times

Marsh & McLennan enior VP has pleaded guilty to conspiracy to defraud, agrees to testify for govt in future cases BBC Head of US Chamber of Commerce attacks crusading AG Elliot Spitzer, says he is guilty of 'unacceptable intimidation' 07.01.05 Telegraph

Tolley Publishing

Pipe Dreams: Greed, Ego, Jealousy and the Death of Enron Robert Bryce (1 November, 2002) PublicAffairs

What Went Wrong at Enron
Peter C. Fusaro, Ross M. Miller

How Companies Lie: Why Enron is Just the Tip of the Iceberg A. Larry Elliott, Richard J. Schroth

The Financial Numbers Game: Detecting Creative Accounting Practices

Charles, W Mulford, Eugene E. Comiskey

Harvard Business Review on Corporate Governance (The Harvard Business Review Paperback Series)

US

Foundation

Best Practices for Sarbanes-Oxley Implementation
Financial Executives Research

Power Failure: The Inside Story of the Collapse of Enron

Mimi Swartz. Sherron Watkins

Enron: The Rise and Fall Loren Fox

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£100m Grasso Suit NY Att-Gen Eliot Spitzer launches civil suit demanding repayment of \$100m of ex-NYSE CEO Grasso's 'excessive' \$139m pay, heads of Wall Sts most powerful firms likely witnesses 25.05.04 NY Times

STATE OF NEW YORK v. RICHARD GRASSO, ET AL.

May 24, 2004
New York's Attorney General
Sues The Former Head Of
The
New York Stock Exchange
And A Former Member Of
The
NYSE's Board Of Directors
Over Grasso's Compensation
Package,
Charging That It "Reflected A
Fundamental Breakdown Of
Corporate
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UNITED STATES v. MARTIN GRASS

Summons & Complaint

(May 12, 2004)
The Plea Agreement By
Former CEO Of Rite Aid To
Federal Fraud
And Obstruction Of Justice
Conspiracy Charges, Agrees
To Pay
A \$500,000 Fine, And Faces
Up To Ten (10) Years In

WorldCom 10 ex-directors to pay \$18m of their own money to settle investor class-action, sets precedent for insurance payouts on director liability 06.01.05 NY Times, WorldCom Links

AOL \$500m Fine Time Warner is expected to agree to pay \$500m-\$600m in settlement of allegations that subsidiary AOL exaggerated its growth 15.12.04 NY Times, Sarbanes Oxley Links

SEC Reprieve Regulator will give thousands of companies more time to compile reports on their internal controls required under S. 404 of Sarbanes Oxley 30.11.04 Financial

Times, Sarbanes Oxley Links

Sarbanes Abroad German companies say they regret listing in the US, 'hassle' of compliance with financial and governance rules, half of Dax 30 companies want to de-list 19.11.04 Financial Times, Sarbanes Oxley Links

Time Warner Firm puts \$500m aside to cover expenses and penalties likely to arise from investigation into accounting at AOL 04.11.04 NY Times

Enron Four Merrill Lynch bankers and one exec from Enron found guilty of fraud conspiracy 04.11.04 Reuters, Enron Links, Sarbanes Oxley Links

AIG Monitor Firm pushes to settle case of product that allowed client to manipulate financial results, SEC holds out for independent monitor to keep an eye on the books 03.11.04 NY Times

Disney Shareholders have brought directors to court for 'rubber stamping' appointment of Ovitz, who took \$140m for a few months' work 21.10.04 Guardian

Citibank Japan Three senior execs pushed out following closure of Japanese private bank by regulators, pursues policy of cleaner governance 20.10.04 NY Times

Fannie Mae Dept of Justice has

Divorce Wills

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opened criminal investigation of huge federal mortgage firm, allegations of 'sloppy accounting' in report from Office of Federal Housing Enterprise Oversight, Ofheo 01.10.04 NY Times

SEC Strategy Chairman

Donaldson wants to change SEC approach, too much time looking backward, wants agency to identify problems before large losses begin 29.09.04 Washington Post

Computer Associates Ex-CEO

Sanjay Kumar indicted on federal charges of securities fraud and obstruction of justice, along with exhead of sales Stephen Richards 23.09.04 NY Times

Fannie Mae SEC is to open investigation into Federal mortgage company, regulator says company guilty of improper accounting, setting aside artificially large cash reserves to help smooth earnings 23.09.04 NY Times, OFHEO Statement

Martha Stewart Style guru says she will forgo waiver to wait outcome of appeal before serving jail time, prefers to get it over with now, sentenced to five months 16.09.04 NY Times, Martha Stewart Links

Quattrone CSFB dotcom analyst sentenced to 18 months for obstructing investigation into 'spinning', practice of giving favoured clients first cut of highdemand IPOs 09.09.04 NY Times

Hollinger SEC report by Richard Breeden into Hollinger governance under Conrad Black due to be filed in court today, could lead to further suits 31.08.04 Guardian, Hollinger Links

Audit of Auditors First report of **Public Company Accounting** Oversight Board finds 'significant audit and accounting issues' at each of the Big Four accountants 27.08.04 NY Times, Sarbanes Oxley Links

Google Governance ISS has given Google 0.2 out of 100 for corporate governance, worst in S&P 500, identifies 21 faults, including control by founders and lack of rules on inside shareholding 24.08.04 Guardian

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EU Gov UK Gov US Gov World Org Adelphia Guilt John Rigas convicted of plundering hundreds of millions from cable TV firm Adelphia, son Timothy Rigas also guilty, no verdict on other sons 09.07.04 NY Times

Investor Activism CT is suing Forstmann Little over 'improper' investment in XO Communications, breached 'conservative contract' leading to loss of \$125m in state fund, potential to open gates for thousands of other dusgruntled private equity investors 27.05.04 NY Times

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Lucent \$25m Fine SEC has filed civil suit against Lucent and nine former employees, alleges frudulent reporting of \$1.2b revenue, Lucent has agreed \$25m payment in settlement NY Times Fed prosecutors subpoena Nortel documents 18.05.04 MSNBC

Obstructing Justice Prosecutors prusuing governance case at Computer Associates appear to be re-writing the uses of obstruction of justice charges, three execs plead guilty having lied to their own lawyers Wachtell, Lipton, Rosen & Katz 17.05.04 NY Times

Krispy Kreme Schiffrin & Barroway has filed shareholder class action against Krispy Kreme management, alleges firm 'ineptly accounted' for effect of low-carbohydrate diets, ignored signs of competition 17.05.04 CNN

Time Warner Federal judge refuses to dismiss shareholder claims for billions of dollars over alleged sham transactions, claims against Case and Parsons dismissed 06.05.04 Washington Post

Tyco Lawyer Trial of Tyco exgeneral counsel Mark Belnick opens today, accused of grand larceny and security fraud, cases against ex-colleagues Kozlowski and Swartz ended in mistrial 06.05.04 Forbes

Adelphia Ex-official testifies that executives knew published figures were false as the regularly received reports showing alternative, true numbers 05.05.04 NY Times

Quattrone Guilty CSFB banker found guilty of obstructing justice, tried to subvert federal investigation into 'spinning', giving preference in IPOs to favoured clients 04.05.04 NY Times, Capital Markets

Nortel Teclo sacks CEO and two senior finance execs, four others on 'paid leave', related to 'accountability for financial reporting', earnings report to be delayed 29.04.04 Washington Post

Governance Reforms are concentrating power in hands of institutional investors, to dismay of activitists as well as management 23.04.04 NY Times

Quattrone Judge in retrial of ex-CSFB exec Frank P. Quattrone has told media not to name jurors 14.04.04 NY Times

Governance Three execs from Computer Associates expected plead guilty this morning on charges related to accounting NY Times Tyco trial puts criminal intent at core of governance trials 08.04.04 NY Times

Ruth B. Jordan 79 yo teacher and lawyer explains 'criminal intent' was key to her refusal to convict Tyco execs Kozlowski, Swartz, denies making gestures to defence 07.04.04 NY Times

Tyco Judge refuses mistrial, despite suspected renegade juror being named in media, told to continue deliberations 30.03.04 NY Times

Fidelity Governance Biggest US fund manager fights plan to make executive and board roles independent, CEO rebuffs criticism

about low returns to investors 18.03.04 Telegraph

Tyco Prosecutors close case, point to gaps in testimony of former CFO Swartz, contradicted by other witnesses, focus on whether board sanctioned payments 18.03.04 NY Times

Tyco Defence for ex-CFO Swartz has wrapped up case, says bonuses were approved by company directors and outside auditors, no evidence money taken improperly, claims ex-CEO Kozlowski is also innocent 09.03.04 Washington Post, Sarbanes Oxley Links

Tyco Charge of enterprise corruption struck down, Kozlowski and Swartz still face 32 charges, including grand larceny 08.03.04 NY Times

Disney Shareholders vote to split top jobs, Eisner can stay CEO but must hand Chairmanship to ex-Senator George Mitchell, former directors say solution not adequate 04.03.04 Washington Post, Sarbanes Oxley Links

Misgovernance Adelphia owner John Rigas and two sons go on trial today, accused of draining £1b from cable operator 23.02.04 NY Times

Tyco Finance director Mark H. Swartz admits there is no documentary evidence to support his story, took bonus before yearend, charged with stealing \$170m with CEO L. Dennis Kozlowski 19.02.04 NY Times

Tyco Dennis Kozlowski, accused of defrauding Tyco of \$600m, unlikely to testify, defence expected to rest without calling witnesses 10.02.04 NY Times

Shell Milberg Weiss has filed a class action suit on behalf of US shareholders in Shell, claims directors knowingly violated accounting rules in overstating proven oil and gas reserves 26.01.04 Reuters, Capital Markets Links

HealthSouth Extent of fraud likely

to be much greater than expected, false entries in accounts estimated between \$3.8b and \$4.6b 21.01.04 Reuters

Adecco Swiss HQ has announced significant restructuring in response to evidence of lack of financial control in US unit, CFO has gone 16.01.04 Reuters

HealthSouth Suit claims Ernst & Young and UBS Warburg knew about fraudulent accounting when they signed off financial statements 09.01.04 NY Times

NYSE v Grasso NYSE board are expected to ask regulators to prosecute ex-CEO Grasso over \$48m pay packet, SEC and NY Att-Gen Spitzer will head investigation 08.01.04 NY Times

Morgan Sues Global X JP
Morgan has filed suits for £1.7b
against former directors of Global
Crossing, claim fraudulently hid
financial facts to secure loans
12.12.03 Telegraph

Freddie Mac Federal Mortgage Co was complacent, encouraged picture of steady earnings to please Wall St, payment of \$125m without admitting liability 11.12.03 Washington Post

Boeing Pentagon is delaying £20b contract and setting inspector general to investigate relations with company 03.12.03 NY Times

Boeing Chair and CEO Philip M. Condit has resigned in wake of claims of unethical practices 02.12.03 Washington Post

Ahold SEC is investigating suppliers in the US over \$1.1b false accounting related to subsidiary US Foodservice 27.11.03 NY Times

Boeing Sacked CFO Mike Sears insists the unethical charge is untrue 27.11.03 BBC

Vinsons Bankruptcy examiner says he may have evidence of malpractice at Vinsons related to Enron 26.11.03 Legal Week, Enron

Links, Governance Links

Telegraph Black resigned two days early on legal advice, avoids signing off accounts under Sarbanes Oxley, accounts expected to be filed today without sign off from interim CEO or auditors 21.11.03 Guardian, Telegraph Links

Telegraph SEC has announced it will broaden inquiry into Hollinger, subpoenas issued for financial information, NEDs likely to be questioned over payments to directors 20.11.03 Guardian, Telegraph Links

Telegraph Publisher Hollinger warns of potential default on \$120m bond issue, S&P says it is looking at downgrade on all group's debt Guardian, Telegraph Group has guaranteed Hollinger loans Financial Times KPMG role likely to be probed 19.11.03 Financial Times

Fancy a Newspaper? Telegraph may be up for sale following admission by Black that he received unauthorised payments, will repay \$7m, SEC probe likely 18.11.03 Times

NYSE New broom John Reed plans new structure, board will be independent of Wall St for the first time 06.11.03 NY Times, Capital Markets Links

HealthSouth Ex-CEO Scrushy charged with conspiracy to fraud, filing false financial statements and money laundering 05.11.03 BBC

Tyco Salacity Film of CEO's wife's birthday party cut for good taste, 'no doubt this was a lavish party' says judge helpfully 28.10.03 NY Times

Time Warner SEC has subpoenaed ex-CEO Stephen Case and current head Richard Parsons in inquiry into advertising deal with Bertelsmann 22.10.03 NY Times

Director Rules SEC moves further on enabling shareholders to elect their own representatives onto company boards 09.10.03 Washington

Post

Lying, Cheating Top Tyco execs 'stole the jackpot' prosecutor claims 08.10.03 NY Times

Governance SEC will change rules on electing directors, make it easier for shareholders to elect non-execs 01.10.03 NY Times

Excess Inc Ex-CEO of Tyco goes on trial today, £16k unmbrella stand and multi-million dollar birthday party paid for by company 29.09.03 NY Times

New Old Wall St Money managers are sceptical of beneficial effects of reform of governance laws 02.09.03 NY Times

Fraud Tips Rules in force today encourage lawyers to pass information on clients to authorities, where fraud suspected 06.08.03 Washington Post

Freddie Mac The next wave of corporate governance scandals is about to roll - in the public and non-profit sectors 18.07.03 Bloomberg

Dynergy Fraud Three employees of energy trader charged with securities fraud, allegedly tried to pass off loan as cashflow 13.06.03 NY Times

Freddie Mac Federal prosecutors have opened a criminal investigation into irregularities into government mortgage business 11.06.03 Washington Post

ImClone Ex-CEO Waksal jailed seven years, maximum sentence, for securities fraud, perjury 11.06.03 NY Times

WorldCom General Counsel Salsbury resigns following report alleging culture of corruption, treasurer also resigns 11.06.03 Reuters

WorldCom Reports describe endemic fraud at WorldCom, CEO Ebbers was source of pressure to meet targets, created culture of fraud 10.06.03 Washington Post Freddie Mayhem Four top execs at US largest mortgage buyer removed amid allegations of improper accounting practices 10.06.03 NY Times

Xerox Fraud Six execs to pay \$22m to settle accusations of accounting fraud, overstating profit \$1.4b, settlement accounts for options and bonuses 06.06.03 NY Times

SEC opens formal investigation into IBM accounting 03.06.03 Financial Times

Gazprom Minority investors question reform of Gazprom's governance, still lacks control of its own assets 28.05.03 Financial Times

Chief Auditor Public Accounting Oversight Board will allow chief auditor to testify in accounting cases when subpoenaed 27.05.03 NY Times

WorldCom MCI - the corporation formerly known as WorldCom - has struck a deal with SEC to pay \$500m to shareholders in respect of fraud charges NY Times Judge wants time to consider deal law.com, Class actions against ex-execs to go ahead 20.05.03 Reuters

Governance Ahold exec resigns over \$880m accounting scandal NY Times Anschutz agrees to give up \$4m profit from spinning, stock given him while exec at Qwest 14.05.03 NY Times

Governance Ahold plans wide governance reform as it prepares to announce detail of \$880m fraud 12.05.03 Financial Times

Misgovernance Ahold inflated earnings \$880m Reuters Qwest nears settlement with SEC 09.05.03 Reuters

Enron 11 former executives indicted, eight charged for first time, new charges against CFO Fastow and against his wife, Lea, charged with money laundering and tax evasion 02.05.03 NY Times

SEC v AOL Regulator is widening

probe into AOL, suspicion of boosting revenue numbers around time of merger with Time Warner Washington Post, Inquiry into AOL relationship with Vivendi 22.04.03 NY Times

Auditor News U-Haul parent Amerco is suing its auditor PwC for \$2.5b, claims 'negligent, fraudulent and tortuous conduct'; PwC says management trying to shift blame 22.04.03 BBC

AOL Suits Two teams of lawyers working on shareholder suits against AOL Time Warner - company admits inflating profits \$190m, SEC says \$400m, shareholders say \$1.7b 15.04.03 NY Times

SEC Power Senate approves bill that would give regulator power to impose heavy fines without going through courts, lawyers and other advisors will be liable 10.04.03 NY Times

Accounting News Not too surprisingly, audit committee meetings are a lot more popular than they used to be, up 50% last year, apparently 07.04.03 Financial Times

Enron Pensions Bankruptcy judge insists Enron pensioners must bear costs of administering schemes 24.03.03 NY Times

Enron's Helpers Four executives from Merrill Lynch have been charged by SEC, allege they helped in fraudulent deal in Nigerian oilfield 18.03.03 BBC

Corruption WorldCom will write down \$80b, half in goodwill and half in physical assets, acknowledgement large parts of business are worthless NY Times

Donaldson says it will take time to reform SEC 14.03.03 NY Times

Enron Court examiner, Neal Batson from Alston & Bird, is turning to advisers, including CSFB, looking for where creditors can recover money 06.03.03 Financial Times

Fat Fines JP Morgan will pay \$6m

fine to NASD for IPO kickbacks to favoured clients Financial Times Merrill will pay \$80m fine to settle SEC investigation into its deals with Enron 21.02.03 Washington Post

SEC v KPMG Regulator files suit against auditor in NY, alleges KPMG allowed Xerox to misstate earnings for fear of losing premium client 30.01.03 CNN

Auditor Rules SEC publishes accounting rules, as required by Sarbanes-Oxley, intense lobbying by accountants and lawyers has drawn the sting 29.01.03 Economist

Cost of Law It has been such a bad year for corporate governance and conflicts of interest, lawsuits have seriously eroded banking profits, Citigroup is down for \$1.5b Telegraph JP Morgan posts \$387m Q4 loss on 'Enron and lawsuits' 22.01.03 Bloomberg

Special Purpose Accounting Board proposes new rules on special purpose entities, companies would be forced to move billions back onto their balance sheets 15.01.03 Bloomberg

Accounting Board No chair, no staff, board members vote themselves higher pay than president, ratify move into Andersen office (talk about postironic) 10.01.03 NY Times

JP Morgan v Enron Investment bank accepts \$600m settlement in \$1b claim against firms which insured its Enron loans 03.01.03 NY Times

Tyco Tricks Company admits culture openly encouraged managers to break accounting rules, \$400m in inflated profits 31.12.02 NY Times

Webster Fired Auditor

Accountant BDO Siedman says chief regulator William Webster sacked them as auditor when they warned him of irregularities in US Technologies accounts, insolvent company where he was then head of audit committee 08.11.02 NY Times.

SEC Is the Issue He has won a stunning electoral victory, but must now surely start to do something

about corporate misgovernance 07.11.02 NY Times

Accounting Regulation Public Accounting Oversight Board has no budget, no staff, no office and may be about to lose leader - four investigations into Harvey Pitt's appointment of William Webster 05.11.02 Bloomberg

Suing Advisors Lead complainant in class action of investors looks for trail from WorldCom to Citibank, and thinks it has found one Forbes Shareholder suit against Alliance Capital Management show firm bought and sold Enron at same time for different funds NY Times Abbey National to sue advisors over Enron investments 15.10.02 Evening Standard

Too Much Reaction Business chiefs warn that too much new regulation arising from corporate scandals could paralyse decision-making 03.10.02 Financial Times

Global Double-Crossing Gary Winnick, who amassed \$750m selling stock in company he knew was headed for trouble, offers to pay \$25m to help pensioners who lost everything. Cute 02.10.02 NY Times, Forbes

Accounting Rules FASB says it is determined to reform rules on Enron-style special purpose partnerships, despite protest from business that new rules are confusing 01.10.02 Washington Post

Execs in Handcuffs Rigas family, former heads of Adelphia, large cable TV operator, arrested on allegations of fraud and racketeering, \$2.4b personal loan NY Times, Indictment Deutsche Bank chief expected to be charged for agreeing payoffs for Mannesman execs prior to Vodafone takeover Times, Handelsblatt

AOL Time Warner probed by SEC over accounting for revenues in advertising deals Washington Post

Now It's Qwest Telco admits incorrectly adding \$1b to revenue

over three years Financial Times
Execs took \$500m in bonuses
Financial Times

Legal Fees The bigger they are, the more lawyers they need when they fall, WorldCom has already retained six firms and there is a lot more to come, fees likely to run well over \$50m law.com Class actions gathering on behalf of 401 (k) individual pension investors law.com

ImClone Congress widens probe into biotech company accused of insider trading Financial Times

Top execs scooped £3.3b while inflating profits, destroying companies and costing 100k jobs Financial Times

Accounting Reform Stripping the profession of self-regulation may not be the best answer Financial Times Bill

Oops, Done It Again Xerox restates earnings \$6.4b over past five years, in deal with SEC Financial Times

Simple, Stupid The way to fraud big is to keep it simple, Andersen says it asked for journal entries but never received them, accounting practice was legal prior to deregulation NY Times WorldCom email to employees
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Investigations remain in full swing. Enron and Global Crossing may have used deal to dodge rules and inflate profits NY Times
Allegation that Computer Assoc managers inflated profits to catch \$1b bonus BBC SEC looking into E&Y marketing deal with audit client PeopleSoft Financial Times

Power Search Fed regulator demands trading statements from California energy suppliers on price fixing enquiry LA Times

April

Short Memories With Enron fading from the media, Bush reverses on accounting reform;

companies leave options off P&L but claim them as cost for tax, Enron turned \$112m bill into \$278m refund New Republic Bill

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